OUR CODE OF CONDUCT
CEO Message

LEADING WITH INTEGRITY AT FERRARA

We Honor The Code
We Make Good Decisions
We Speak Up
We Are Respectful
We Protect Our Employees, Customers and the Environment
We Do Not Tolerate Substance Abuse
We Do Not Tolerate Workplace Violence
We Support Privacy

LEADING WITH INTEGRITY IN OUR INDUSTRY

We Comply With Laws and Regulations
We Make Food Quality and Employee Safety Priorities
We Promote Products Responsibly
We Maintain Trustworthy Business Practices
We Comply With Anti-Bribery and Anti-Corruption Laws
We Keep Accurate Books and Records
We Protect Ferrara’s Assets
We Retain Accurate Records
We Route All Public Communications Through Corporate Communications

LEADING WITH INTEGRITY IN THE MARKETPLACE

We Avoid Conflicts of Interest
We Compete Fairly
We Do Not Engage in Illegal Business Activity
We Treat Suppliers and Customers Fairly
We Cooperate with the Government

LEADING WITH INTEGRITY IN THE COMMUNITY

We Delight In Improving Our Communities
We Support Human Rights
We Engage In Corporate Social Responsibility

CONTACTS AND HELPLINE

Ethics and Compliance Helpline
Chief Ethics and Compliance Officer
Information Security
Human Resources
Legal
Operations
Corporate Communications

ACKNOWLEDGEMENT/PLEDGE

Please sign and return
FROM OUR CEO

Thank you for taking the time to review Ferrara’s Code of Conduct.

Our Code provides clear expectations to ensure we make the right decisions, and that we apply our values to influence actions that build Ferrara’s culture.

Our values serve as a roadmap for our success and should be unambiguous. They help guide the organization to accomplish our vision of being the leader in sweet snacking, fostering partnerships anchored in mutual trust, and more importantly, igniting a world class organization that succeeds, together.

As you read through our Code, remember it is here to guide you should you face difficult or unexpected decisions. Simply, the Code is an articulation of what it means to operate with integrity at Ferrara, and only with integrity do we build an ethical culture that guides our decision-making.

As you review the Code and if you have questions, reach out to your manager, the Office of Ethics and Compliance and Legal Department, or even your colleagues. Also, if you still have questions, the Ethics and Compliance Helpline is available 24/7.

Thank you very much.

Todd Siwak

“Operating with integrity is fundamental to our values.”
WE HONOR THE CODE

Every day, we Share Delight in Every Bite for our consumers, our employees, our customers, and the communities in which we live and work. Integrity is the essential ingredient of our mission. We earn and maintain trust not only through the quality of our products, but also through the integrity in our actions. Without integrity, our mission will fail.

Our Code of Conduct (the “Code”) is our North Star and should orient every decision we make, as every decision affects our reputation, both inside and outside the Company, and ensures we act with integrity.

Our Code articulates the high standards that we always strive to attain.

Our Code sets out the principles that should govern our work and interaction at Ferrara. But the Code cannot address every situation. For more in-depth guidance on day-to-day activities, the Company issues policies (the “Policies”) grounded in our Code. These Policies may be found at Ferrara’s Policy Portal.

For situations not covered by the Code of Conduct or Policies, employees must use their best judgment and raise any questions or concerns with their manager or contact the Office of Ethics and Compliance or the Legal Department.

Together, the Code and Policies orient how we work and how we work with each other, with customers, with suppliers and the broader community.

If you encounter a situation where you question what the right choice is, turn to our Code for help. It will help you preserve our reputation and ensure that we live our values. While the Code cannot answer every question, it can show you where to go for guidance when the answer is not clear.

Taking Delight in INTEGRITY

Perspectives on business conduct may differ throughout the world. If local customs conflict with our Code, follow the Code. If you are not sure what to do, ask your manager or contact the Office of Ethics and Compliance or the Legal Department.
Specifically, leaders must:

- **Demonstrate** ethical behavior
- **Speak up** about unethical behavior and encourage teams to do the same
- **Promote** a commitment to ethics and compliance
- **Escalate concerns** when additional assistance is needed
- **Raise awareness** of our Code
- **Maintain an open door** for concerns
- **Resolve** ethical issues in a fair and timely manner

**ADMINISTERING THE CODE**

Ferrara’s **Office of Ethics and Compliance** is responsible for administering the code in an objective and consistent manner, independent of the day-to-day demands of the business. The board of directors, through its audit committee, oversees the Office of Ethics and Compliance.

The Office of Ethics and Compliance reviews our business practices periodically to verify **compliance** with the Code, our Policies, and the law. These periodic reviews ensure we conduct business ethically.

**ALL OF US SHOULD COMPLY WITH THE CODE**

Our Code applies to all Ferrara employees. We also expect our suppliers and other business partners to meet the **high standards** of our code.
Ferrara is going places. Our vision is clear. And we are determined to be the leader of snacking while continuing to provide delight to consumers around the world with every bite of our products.

Our aspirations are achievable only through our passion for people and inclusion, a commitment to innovation, service to our community, pursuing the highest standards in quality, compliance, safety, and performance, and acting with integrity in everything we do. In short:

- **We are empowering**: Equipping, encouraging, and trusting our people to make the right decision.
- **We are agile**: Using speed as our competitive advantage while working from a foundation of structure and processes.
- **We are collaborative**: We put the good of the company before functional and individual interests.
- **We lead with integrity**: Holding ourselves accountable to consistently high operating standards, doing what’s right even when it’s difficult.
“During a meeting, a coworker posted something that seemed inappropriate. Though I was not sure whether it violated any policy or broke the law, I believe it was distasteful. I personally like my coworker however I reported what happened to my manager because reporting these issues is what is best for Ferrara.”

WE MAKE GOOD DECISIONS

OUR CODE CANNOT TELL YOU WHAT TO DO IN EVERY SITUATION

But if you abide by the principles of the code and our policies, your decision will likely be the right one. What do you do if you are not sure? If the right action is not clear, ask yourself:

- Is it consistent with our code?
- Does it align with our policies?
- Is it legal?
- Does it support Ferrara’s goals?
- If my actions appeared in a newspaper, how might they be perceived by others?

Would I feel confident in my decision or would I feel shame and regretful?

If you can answer “yes” to all of these questions, you are probably doing the right thing.

But if your answer is “no” or even “maybe,” then consider it a signal to stop and get advice or ask questions. It may be putting your or Ferrara’s reputation at risk. It is always better to ask before you act, especially when you are not sure.

Consult with your Manager or

- Office of Ethics and Compliance
- Ethics and Compliance Hotline
- Legal Department
- or one of our Contacts
**WE SPEAK UP**

It is everyone’s responsibility to speak up.

If you sense that something is not right, speak up. If you saw or heard something that might have violated our Code or our policies, speak up.

We build trust internally and externally when we speak up.

**WHAT HAPPENS WHEN YOU REPORT A CONCERN?**

- You can decide to remain anonymous. If you disclose your identity, we will do our best to protect it.
- We take every report seriously and will investigate it thoroughly.
- We will expect everyone involved to cooperate fully and honestly.
- We will determine whether a violation of our Code occurred.
- If a violation of our code has occurred, Ferrara will take remedial and disciplinary action as appropriate in accordance with applicable law.

**MAKING A REPORT**

While a brief discussion with your manager will likely resolve most concerns, please know that you have a myriad of other ways to raise your concerns.

Our Contacts page contains a list of resources to assist you, including our Ethics and Compliance Hotline, a way for you to anonymously share your concerns 24 hours a day, 7 days a week.

**WE DO NOT RETALIATE**

We do not tolerate retaliation. We will ensure that you are not retaliated against for raising a concern in good-faith or for cooperating in an investigation about a claim of noncompliance with our code.

Further, our Code prohibits taking any action that would reasonably deter someone from reporting a concern or participating in a code investigation.

The fact that you report in good faith the misconduct of someone else will not shield you, however, from disciplinary action concerning your own misconduct.
Leading with Integrity

You do not have to know all the details or facts to make a report. If you truthfully tell us what you know, we will respect and investigate your good faith report. Please report any conduct that you honestly believe is inappropriate or unlawful. It helps protect the Company and creates a culture of accountability, transparency and openness.

No False Accusations

We encourage honest reporting, but we do not tolerate reports based on facts the reporter knows to be false. Making a false accusation diverts investigatory resources away from good-faith concerns. Report when you have a reasonable, good-faith concern, but never knowingly make a false accusation, lie to investigators or refuse to cooperate in an investigation.

Cooperating with Investigations

When an investigation is underway, cooperate and respond promptly to information requests, including requests for documents or records. Share what you know, honestly and completely. To maintain the integrity of investigation, you may be required not to discuss the investigation and keep it confidential.

Consequences for Violations

Anyone found to have violated our Code or Policies may be subject to disciplinary action, up to and including termination for cause.
I am currently interviewing candidates to join my team. I plan to work with Ferrara’s Talent Acquisition team to interview diverse candidates and will honor Ferrara’s commitment to equal employment opportunity and offer the position to the most qualified candidate based on knowledge, skills and ability.

We encourage collaboration and inclusion in our workplace. We make better decisions and achieve our goals more easily by sharing and valuing a wide range of ideas and viewpoints.

Our people are our distinct competitive advantage. We aim to lead a world-class organization that attracts top talent while providing opportunities to develop and grow. We have a brilliant, ambitious crew hard at work, and the resources to deliver on a global scale.

We promote a harassment-free workplace where individuals are treated with respect and dignity. We do not tolerate any conduct—verbal, visual or physical—that is inappropriate, unwelcome or directed at someone based on his or her protected characteristics. This includes conduct that interferes with someone’s work or creates an intimidating, hostile, or offensive work environment.

“Our people are our most valuable asset. We see individuality, life experiences, perspectives, inventiveness, and talent as the best way to serve our consumers, partners, and communities. Cultivating a culture of diversity and inclusion requires authenticity and accountability. Both rely on our ability to be generous in our interpretations of each other.

Ferrara is committed to systemic changes to propel our company and communities to a more positive position. Initiatives like our Diversity Council and Employee Resource Groups bring us together for ideas and solutions to recruit, retain and engage our workforce, and most importantly, for our goals to be achieved.

As we continue to seek ways to understand, learn, and grow together, we are guided by our D&I mission: to foster diversity and empower all employees to be authentic, share ideas, and grow. We propel the business forward through an inclusive culture where transparent, collaborative minds unite.”
While I repair an existing piece of equipment, I notice that the machine lacks appropriate machine guarding near an employee’s workstation. As a Ferrara mechanic, I proactively work with Ferrara’s Environment, Health and Safety team to eliminate the potential hazard so that no employee is subject to an accidental injury.

More Bites:
Read more about
- Unlawful Discrimination & Harassment Policy
- Environment, Health & Safety Policy

WE PROTECT OUR EMPLOYEES, CUSTOMERS AND THE ENVIRONMENT

We are committed to protecting the environment and the health and safety of our employees, customers and communities.

Our environmental, health and safety programs aim to provide a safe and healthy workplace for employees, minimize injuries and illnesses, reduce Ferrara’s environmental footprint and maintain regulatory compliance.

Take responsibility to maintain an incident-free workplace, and report any concerns to your managers or Ferrara’s Environmental, Health and Safety Department.
The use of illegal drugs and misuse of alcohol or legal drugs by employees is incompatible with our commitment to provide a safe, healthy, and secure work environment. Performing your duties while impaired is irresponsible and could endanger your safety and the safety of others and interfere with your job performance.

**WE DO NOT TOLERATE SUBSTANCE ABUSE**

The use of illegal drugs and misuse of alcohol or legal drugs by employees is incompatible with our commitment to provide a safe, healthy, and secure work environment. Performing your duties while impaired is irresponsible and could endanger your safety and the safety of others and interfere with your job performance.

**WE DO NOT TOLERATE WORKPLACE VIOLENCE**

Ferrara is committed to maintaining a work environment free from intimidation, violence, or threats of violence. Any employee who becomes aware of threats, threatening behavior, signs of potential or actual violence should report it immediately to a manager, human resources, or workplace personnel.

**Weapons** are prohibited on company premises, while conducting company business, and at company-related meetings or functions and in company vehicles, consistent with applicable law.

**WE SUPPORT PRIVACY**

Employees, and in certain instances business partners and consumers, trust us with their personally identifiable information ("PII"). We take our obligations to them seriously and collect, use and process any PII only for legitimate business purposes and only in accordance with our privacy policy. We protect their PII from loss, misuse, or unauthorized disclosure.

Some Ferrara employees work with PII (including sensitive PII) as a part of their jobs. If you do, guard this information well by following our Privacy Policy.

PII includes any information about a person that makes them personally identifiable, such as:

- Email addresses (including business email addresses)
- Street addresses
- Telephone numbers
- Employee id number
- IP addresses
- Credit card information
- Financial information

Further, we should not discuss or disclose sensitive information about people.

If you are not sure whether you are handling PII in accordance with our Privacy Policy, ask your manager or contact the Office of Ethics and Compliance.

**More Bites:**

Read more about

- Drug & Alcohol in the Workplace Policy
- Workplace Violence Prevention Policy
- Privacy Policy
WE COMPLY WITH LAWS AND REGULATIONS

Customers, consumers, and suppliers know that they can rely on us because we comply with the laws and regulations applicable to the food industry and our company (e.g., FDA regulations, the Food Safety Modernization Act, antitrust laws, the Foreign Corrupt Practices Act, the Children’s Online Privacy Protection Act and other privacy laws).

While you are not expected to become a legal expert or be familiar with every applicable law, you should understand the major laws and regulations that apply to your work at Ferrara and help ensure that Ferrara complies with applicable law wherever it operates.

If you are in a jurisdiction outside the United States where laws or regulations seem to conflict with our code or applicable U.S. laws or regulations, consult with your manager.

Please raise any questions or concerns with the Legal Department and the Office of Ethics & Compliance; they are here to assist you.

Taking Delight in INTEGRITY

Respect for each other, our business performance and our culture includes knowing and honoring the laws and regulations that govern our business. These include laws and regulations regarding:

- Research and development
- Manufacturing and labeling of our products
- Promoting and selling our products
- Marketing our products
- Distributing our products
Likewise, we value our employees and workplace safety is paramount. Our manufacturing facilities adhere to Current Good Manufacturing Practices (CGMP) standards and follow stringent quality control procedures. We care for and protect the safety of our co-workers, suppliers and the public, and follow laws regarding working conditions.

Ferrara works to continually to protect the health and safety of its employees, above all through prevention, as well as by defining and implementing adequate reference standards.

Please help us ensure that our suppliers and other business partners do the same by reporting any concerns to your manager, the Environment, Health and Safety Department, the Legal Department, or the Office of Ethics and Compliance.

"As a production employee, I observed a colleague violate our Current Good Manufacturing Practices Policy after she removed a cookie from the production line and ate it on the manufacturing floor. Although I like my coworker, I inform my manager about the incident because it could jeopardize the safety of our consumers and harm Ferrara’s reputation."

WE MAKE FOOD QUALITY AND EMPLOYEE SAFETY PRIORITIES

We share delight in every bite! Our consumers must have confidence in our products in order to share them with their families and friends. So, we have a responsibility to ensure that the food we make meets the highest quality and safety standards.

We must be aware of and follow applicable laws and regulations and our company policies and procedures to ensure that these standards are met.
Consumers make the right food choices with the help of compliant labeling and responsible advertising. Ferrara self-regulates to protect consumers from false or deceiving content or claims. Misleading marketing erodes consumers’ trust in us and can damage our brands. Ferrara has developed a framework for responsible advertising to ensure our product claims are substantiated and that we promote our products responsibly.

Ferrara enjoys a hard-won reputation for honesty, integrity and fair-dealing. This reputation for integrity is an invaluable part of our success and a competitive advantage.

Ferrara is subject to certain laws and regulations regarding business practices (e.g., antitrust and anti-bribery laws). We should ensure that Ferrara complies with both the letter and spirit of these laws.

We conduct our business in a transparent and ethical manner and comply with all applicable laws. It is never acceptable to try to influence business decisions in any way that is unethical, inappropriate or illegal or creates a potential conflict of interest. We strictly prohibit the receipt or offer of bribes and any other participation in corruption. We are honest, open and up-front when we interact with those who may be interested in buying or selling our products.

Accepting, offering or giving anything of value (e.g., gifts, entertainment, or other business courtesies) to influence a business decision or gain an unfair business advantage is improper. Doing so could have severe repercussions for the individuals involved, for Ferrara, and ultimately, for our community.

If you have any questions regarding gifts, entertainment or other business courtesies, you should consult Ferrara’s relevant policies (below), the Legal Department or the Office of Ethics and Compliance.

More Bites:
Read more about
- Anti-Bribery & Anti-Corruption Laws Policy
- Travel & Entertainment Policy
WE KEEP ACCURATE BOOKS AND RECORDS

We maintain accurate books and records. We do not hide liabilities, overstate revenues or earnings, disguise transactions, or otherwise misrepresent any financial records. We will not violate a policy or process for personal gain. We will keep all books and records in full compliance with all applicable laws and regulations.

Leading with INTEGRITY

“I am responsible for a facility expansion and need a particular certificate from the local government before the project can proceed. A government official asks me for a cash payment in order to expedite the certification. It is unacceptable to pay a government official a fee such as this to get things done. I refuse to make the payment and I report the incident to my manager and to our Legal Department.”

WE PROTECT FERRARA’S ASSETS

We care for Ferrara’s assets as if they were our own. These assets include information assets as well as physical, electronic and financial assets. Protecting assets from improper or careless use, destruction or disclosure is everyone’s job.

We will not engage in fraud, theft or misuse of our assets. We protect Ferrara’s assets through responsible behavior that is in line with the operating procedures established for their use and by accurate documentation.

ELECTRONIC, PHYSICAL, AND FINANCIAL ASSETS

We protect Ferrara’s electronic, physical and financial assets. We do not use such assets carelessly or wastefully. We use them securely and protect access to them.

Our success depends on the integrity of our financial assets. We all must take abundant precaution to protect such assets and keep them secure. We also manage budgets responsibly and do not violate Ferrara’s accounting controls or financial policies and guidelines.
I work in Ferrara’s InTech department. A former coworker and I catch up over coffee and she asks me if Ferrara is working to innovate any new candy lines. I know about an innovative new candy product that is in the pipeline but as excited as I am to share Ferrara’s plans, I know the information is proprietary so I decide not to share this information.

Information regarding Ferrara’s operations is confidential. We do not share Ferrara’s confidential information with anyone, inside or outside of Ferrara, who is not authorized to see it. Confidential information includes, but is not limited to:

- Business strategy
- Plans and projections
- Customer lists; sales orders
- Methods, recipes or production processes
- Interoffice communications
- Company financial information
- And any information that is generally not available to the public.

We are also careful not to store such information or PII to unauthorized sites (e.g., personal email accounts).

We protect Ferrara’s proprietary information. This includes intellectual property (e.g., patents, trademarks, copyrights and trade secrets, which may include recipes, business methods and manufacturing processes) and other knowledge that Ferrara owns and uses to its competitive advantage in the development, manufacturing, marketing and distribution of its products.

Confidential and proprietary information is more specifically defined in the non-disclosure agreement you entered into upon joining Ferrara and in our Security of Confidential Information Policy.

If any third-party asks you to disclose Ferrara’s confidential or proprietary information, contact our Legal Department for assistance.
Leading with Integrity

“My sales team colleague completed a large sale at the beginning of this financial quarter. She wonders if recording an earlier closing date for the transaction is acceptable, because she wants to meet a sales target for the earlier financial quarter. I remind her that making a false entry in our books is not only dishonest and that we have an obligation to help Ferrara maintain accurate records.

We Retain Accurate Records

We ensure the integrity of our business transactions by keeping documents and records organized and making sure entries are accurate, complete and thorough.

We store records securely and maintain them in accordance with our Records Retention Policy.

When our records are subject to a legal hold order, we are careful to keep records intact. Contact our Legal Department to learn more about legal hold orders.

More Bites: Read more about Records Retention Policy

We Route All Public Communications Through Corporate Communications

Effective communication plays a strategic role in our internal and external affairs. Thus, we refer all media inquiries to Corporate Communications.

In addition, you must have approval from Corporate Communications before you speak or write on behalf of Ferrara.

Contact our Corporate Communications Department to learn more about our rules and guidelines regarding internal and external communications or review Ferrara’s Corporate Communication Policy.
Some examples that may indicate a potential conflict of interest are:

• Hiring a vendor owned by a close relative to perform services or provide products to Ferrara
• Having a financial interest in one of our suppliers, customers, or competitors
• Having an outside job that could interfere with your job at Ferrara
• Accepting gifts from a business partner
• Offering gifts, payments, or favors to business partners

Ferrara recognizes and respects our right to engage in activity outside the workplace provided that such activity does not conflict with our obligations and loyalty to Ferrara. Put simply, we must always do what’s right! We put our reputation for honesty and fairness at risk if we fail to do so.

Allowing a conflict of interest to interfere with your decision-making process can put your and Ferrara’s reputation at risk. A conflict of interest may arise in many different situations, including when an employee, of any level, takes actions or has interests (personal or financial) that may make it difficult to perform his or her job functions objectively and effectively.

If you have a potential or actual conflict of interest, you must report it pursuant to our conflicts of interest policy.

Leading with INTEGRITY

“A longtime supplier asks me whether I would perform consulting work for his company. I thank him for the offer, but decline. Even if the work is unrelated, I know how this could look to others and that I need to avoid even the appearance of an improper relationship.

One More Bite:
Read more about our Conflict of Interest Policy
WE COMPETE FAIRLY

We compete fairly and within legal boundaries when we build our brands. We know that everyone benefits from a competitive marketplace, so we follow the Antitrust and Fair Competition laws in all locations where we operate and avoid even the appearance of unfairly restricting another company’s ability to compete against us.

If our work invokes issues regulated by Antitrust or Fair Competition laws, we understand how they apply. We do not enter into agreements that:

• Predetermine prices and sales
• Prevent another company from entering the market
• Participate in any form of bid rigging
• Divide markets among competitors
• Limit production or sales
• Boycott another company

If you have any questions regarding Antitrust or Fair Competition laws, please contact our Legal Department.

We gather information and business intelligence ethically and legally. We do not seek to obtain, use or share confidential or commercially-sensitive information about competitors.

We do not ask for or use confidential information obtained through an employee’s previous job and we do not reveal confidential information learned in a previous job or trade secrets of others.
WE DO NOT ENGAGE IN ILLEGAL BUSINESS ACTIVITY

We are careful to not engage in illegal financial activities (including money laundering). To avoid inadvertently doing so, we look out for suspicious financial transactions involving Ferrara and that derive from an unknown source, or include all-cash payments or payments made through a personal bank account or financial institution with no relation to the customer or business partner.

We report any financial requests or transactions that are suspicious to our Legal Department or Finance Department.

One More Bite:
Read more about our Anti-Money Laundering Policy

WE TREAT SUPPLIERS FAIRLY

Our values help us succeed. We are collaborative, and this extends to our suppliers. Our relationships with our suppliers are built on trust, fairness and pride in sharing delight in every bite.

We are honest and open with our suppliers. But at the same time, we encourage competitive business practices and, consistent with our obligation to make business decisions free from conflicts of interest, decision-making without regard to personal or financial gain.

One More Bite:
Read more about our Supplier Code of Conduct

WE COOPERATE WITH THE GOVERNMENT

We are honest and forthright with government agencies and officials. We meet all requirements for accurate, timely reporting and documentation that may be required and cooperate with inspections and investigations.

When asked for information or records or to verify data that we have submitted to the government, we are truthful and transparent.

If you receive a government inquiry or request, you should contact our Legal Department.
LEADING WITH INTEGRITY IN THE COMMUNITIES

WE DELIGHT IN IMPROVING OUR COMMUNITIES

We strive to make a positive impact in the communities where we work. We give back to these communities by partnering with select non-profit organizations and through special initiatives. Our partnerships bring delight, hope, and opportunity to people. We encourage our colleagues to get involved in social and charitable programs in our communities. We work hard to engage in sustainable business practices.

WE SUPPORT HUMAN RIGHTS

We respect human rights. Full stop. Our goal is to share delight in every bite. We can only do that if we increase the enjoyment of human rights within the communities that we operate. We expect our employees, our customers, and our suppliers to avoid causing or contributing to human rights abuses.

We spot risks and signs of human rights violations and if we become aware of possible human rights violations, we report them immediately to our Manager, our Human Resources Department, Legal Department or the Office of Ethics and Compliance.

Ferrara does not tolerate human rights abuses. We comply with laws and practices that prohibit:

- Child labor
- Forced, bonded or indentured servitude
- Involuntary prison labor
- Human trafficking
- Unfair wages and benefits

“Ferrara encourages us to participate in various volunteering events, often organized by Ferrara’s various Employee Resource Groups, that help our local communities. I know it is my personal decision to volunteer, but I am proud to work for a company that supports these kinds of outreach programs that make positive impacts.”

OUR CODE OF CONDUCT
### CONTACTS AND HELPLINE

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<th>RESOURCE</th>
<th>ISSUE</th>
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| Ethics and Compliance Helpline     | Any issue or concern                 | U.S., Puerto Rico, Canada, and Mexico: 1-800-461-9330  
https://app.convercent.com/en-us/LandingPage/5deb7e87-1284-ea11-a974-000d3abf062 |
| Chief Ethics and Compliance Officer| Any issue or concern                 | ethicsandcompliance@ferrarausa.com  
Mail: Ferrara Foundation Candy Company  
404 W Harrison St, Ste 650  |  Chicago, IL 60607  
Mark envelopes: “Confidential – To be opened by the  
Chief Ethics and Compliance Officer only” |
| Information Security               | Any issue or concern                 | cyberdesk@ferrarausa.com                                                            |
| Human Resources                    | Any HR issue or concern              | HR.Corp@ferrarausa.com                                                             |
| Legal                              | Any legal issue or concern           | Joyce.McCarthy@ferrarausa.com  
Andrew.Oppenheimer@ferrarausa.com  
Mail: Ferrara Candy Company  
404 W Harrison St, Ste 650  |  Chicago, IL 60607  
Cell: (630) 926-0161  
Mark envelopes: “Confidential – To be opened by the  
Legal Department only” |
| Corporate Communications           | Any media issue or concern           | Communications@ferrarausa.com                                                       |
I acknowledge that I have received, read and understand Ferrara’s Code of Conduct and agree to its terms, including those of the policies, procedures and guidelines referenced in it, except where applicable laws otherwise apply. I promise to use it as a guide to acceptable behavior and recognize that making ethical choices in my work and complying with applicable laws contributes to Ferrara’s culture of integrity.

I also recognize that I have a responsibility to report any known or potential violations of the Code, Ferrara’s policies or procedures, or the law, to the Office of Ethics and Compliance or the Ethics and Compliance Helpline, except where laws or regulations specify otherwise. Consequences for violations may involve corrective action, up to and including termination of employment.

Ferrara does not tolerate retaliation against anyone for making a good faith report.

Signature

Printed Name

Date